

EMERGENCY FOOD & SHELTER PROGRAM (EFSP) for Riverside County

PHASE CARES TECHNICAL ASSISTANCE TRAINING

May 18, 2020

Agenda

- Welcome and Introductions
- Overview of EFSP
- Review of CARES RFA Process
- Review of CARES Application
- Questions

Welcome & Introductions

LOCAL BOARD CONTACT:

Tiffany Nelson, Community Program Specialist II

FACILITATOR:

Tiffany Nelson, Community Program Specialist II County of Riverside, Department of Housing, Homelessness Prevention

and Workforce Solutions (HHPWS)

WHAT IS YOUR...?

- Name & Title
- Organization
- Number of years as EFSP recipient
- **EFSP** Service Category your agency will be applying for

OVERVIEW OF EFSP

What is EFSP?

 The Emergency Food and Shelter Program (EFSP) is a Federal program administered by the U.S. Department of Homeland Security's Federal Emergency Management Agency (FEMA). The Emergency Food and Shelter Program (EFSP) was authorized in 1983 under the Stewart B. McKinney Homeless Assistance Act, since renamed the McKinney-Vento Homeless Assistance Act.

The EFSP was created to supplement and expand the work of local social service agencies, both nonprofit and governmental, in an effort to help people with economic emergencies.

Chain of Responsibility

FEMA	National Board	Local Board	Local Recipient Organization (LRO)
Receives the funding appropriation from Congress Awards the appropriation to the EFSP National Board. Monitors program performance Accounts for use of funds to Congress	<text><text><text><text></text></text></text></text>	Advertises the availability of funds to the jurisdiction.Oversees the competitive selection process and approve local agencies to receive funding.Determines the amount and categories for funding for each phase.Makes local policy decisions and sets program parametersMonitors agency performanceReviews reporting and documentation	<text></text>

County of Riverside Local Board

- American Red Cross
- Catholic Charities
- **City of Riverside**
- Community Action Partnership
- Corona Norco United Way
- FIND Food Bank
- Homeless
 Representative
- Riverside County Housing Authority
- Riverside
 University Health

- Systems -Behavioral Health
- Riverside County Veteran Services
- Salvation Army, Riverside Corps
- United Way of the Inland Valleys
- Valley Restart Shelter
- United Church of Christ

Funding Priorities



Shelter



Food

REVIEW OF EFSP PHASE CARES RFA

PHASE CARES

Award Expectations

 Riverside County was awarded \$1,366,966 in 2020 to supplement emergency food and shelter programs throughout the County. This funding allocation is in addition to the allocation that Riverside County received for EFSP Phase 37.

Spending Period

The Phase CARES spending period set forth by the County of Riverside EFSP Local Board:

January 27, 2020 – December 31, 2020

CARES RFA Timeline

Release of Request for Applications

Technical Training:

(1) Department of Housing, Homelessness Prevention and Workforce Solutions (HHPWS)

Questions and Answer Period Ends:

Deadline to Submit Application: (by email only to EFSP@rivco.org) Thursday, May 14, 2020

Monday, May 18, 2020

2:30 p.m. - 4:30 p.m.

Wednesday May 20, 2020 5:00 p.m.

Thursday, May 21, 2020 6:00 p.m.

CARES RFA

- Eligibility
 - All agencies providing emergency food and shelter services for at least one year in Riverside County can apply for funding
- Categories
 - Riverside County only funds the following categories
 - Shelter (Mass Shelter, Other Shelter (Motel Vouchers), Rent/Mortgage Assistance)
 - Food (Served Meals, Other Food, Food Pantries)
- Supervisorial Districts
 - Riverside County is separated and governed into five supervisorial districts. All applicants will be required to identify which of the five districts they intend to provide services.
- Applications
 - All applicants must complete the required applications:
 - All new applicants must complete the "New Applicants" portion of the application
 - **Returning applicants must complete the "Returning Applicants" portion of the application**

Criteria for Local Recipient Organizations

For a local agency to be eligible for funding it must:

- Be nonprofit or an agency of government;
- Not be debarred or suspended from receiving Federal funding;
- Have a checking account and sign up for EFT (cash payments are not allowed);
- Have an accounting system or fiscal agent approved by the Local Board;
- Have a Federal Employer Identification Number (FEIN);
- Have a Data Universal Number System (DUNS) number issued by Dun & Bradstreet (D&B) and provide along with other required associated information;
- Have a valid email address for program communication and electronic signature processes;
- Conduct an independent annual audit if receiving \$100,000 or more in EFSP funds; conduct an annual accountant's review if receiving \$50,000 to \$99,999 in EFSP funds.
- Conduct annual audit, if expending \$750,000 or more in Federal funds, in compliance with the Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards at 2 CFR 200 of the Office of Management and Budget (Uniform Guidance);
- Be providing services and using its other resources in the area in which they are seeking funding;
- Practice nondiscrimination (those agencies with a religious affiliation wishing to participate in the program must not refuse services to an applicant based on religion or require attendance at religious services as a condition of assistance, nor will such groups engage in any religious proselytizing in any program receiving EFSP funds;
- Have a voluntary board if private, not-for-profit; and,
- To the extent practicable, involve homeless individuals and families, through employment, volunteer programs, etc., in providing emergency food and shelter services.

Eligible Activities

- Mass Shelter
- Other Shelter (*Hotel* or *Motel Vouchers*)
- Rent/Mortgage Assistance
- Served Meals (*Mass Feeding*)
- Other Food (Food Pantries, Food Vouchers and Food Banks)
- Administrative Costs

Supervisorial Districts

Riverside County Supervisorial Districts					
District 1	District 2	District 3	District 4	District 5	
Cities of:	Cities of:	Cities of:	Cities of:	Cities of:	
Canyon Lake	Corona	Hemet	Blythe	Banning	
Lake Elsinore	Norco	Murrieta	Cathedral City	Beaumont	
Riverside (most portions)	Riverside (western side)	San Jacinto	Coachella	Calimesa	
Wildomar	Eastvale	Temecula	Desert Hot Springs	Menifee	
Riverside Areas of:	Jurupa Valley	Induction and a d	Indian Wells	Moreno Valley	
Arlanza		Unincorporated	Indio La Quinta	Palm Springs (northern part) Perris	
Arlington Canyon Crest	Unincorporated	Communities:	Palm Desert	Perris	
Casa Blanca	Communities:	Aguanga Anza	Palm Springs (southern part)	Unincorporated	
La Sierra	Coronita	Diamond Valley	Rancho Mirage	Communities:	
Mission Grove	El Cerrito	East Hemet	Kancho Mirage	Badlands	
Riverside National Cemetery	Highgrove	French Valley	Unincorporated	Banning Bench	
UCR	Home Gardens	Garner Valley	Communities:	Box Spring	
Unincorporated	nome Gardens	Gilman Hot Springs	Bermuda Dunes	Cabazon	
Communities:	Riverside Areas of:	Glen Oaks	Chuckawalla	Cherry Valley	
Alberhill	Belltown	Green Acres	Chiriaco Summit	Eden Hot Springs	
Air Force Village West	Downtown	Homeland	Chocolate Mountain	Garnet	
Alessandro Heights	Glen Avon	Idyllwild	Colorado River Communities	Juniper Flats	
Arnold Heights	Green River	Lake Riverside	Desert Beach	Lake Perris	
Box Springs Mountain	Indian Hills	Mountain Center	Desert Center	Lakeview	
California Meadows	Jurupa	Murrieta Hot Springs	Desert Edge	March ARB	
Canvon Ridge	Jurupa Hills	Pauba Valley	Desert Haven	Menifee Valley	
Canyon Spring	Magnolia Center	Pine Cove	Desert Palms	Mission Lakes	
Cottonwood Canyon	Mira Loma	Pine Meadow	Eagle Mountain	North Palm Springs	
Dawson Canyon	Pedlev	Pinyon Pines	Indio Hills	Nuevo	
De Luz	Prado Basin	Poppet Flats	Joshua Tree	Oak Valley	
Eastside	Rubidoux	Rancho California	Lake Tamarisk	Painted Hills	
El Cariso	Sunnyslope	Sage	Mecca	Pigeon Pass	
Gavilan Hills	Camiyoropo	Soboba Hot Springs	Mesa Verde	Reche Canyon	
Glen Ivy Hot Springs		Valle Vista	Midland	Romoland	
Glen Valley		Winchester	North Shore	San Gorgonio	
Good Hope		Wine Country	Oasis	San Timoteo Canvon	
Hawarden Hills			Ripley	Sun City	
Horsethief Canyon Ranch		Cahuilla Indian Reservation	Sky Valley	Quail Valley	
Hunter Industrial Park		Pechanga Indian Reservation	Salton	Twin Pines	
La Cresta		Ramona Indian Reservation	Palo Verde	Whitewater	
Lake Hills		Santa Rosa Indian	Thermal		
Lake Mathews		Reservation	Thousand Palms	Morongo Indian Reservation	
Lakeland Village		Soboba Indian Reservation	Valerie Jean		
Meadowbrook			Vista Santa Rosa		
Mead Valley					
Mocking Bird Canyon			Agua Caliente Reservation		
Montecito Ranch			Augustine Indian Reservation		
Orangecrest			Cabazon Band of Mission		
Presidential Park			Indians		
Rancho Carrillo			Torres Martinez Reservation		
Rancho Capistrano					
Ramona					
Santa Rosa Plateau					
Sedco Hills					
Spanish Hills					
Sycamore Canyon					
Sycamore Creek					
Teneja		1	1		
Temescal Valleys		1	1		
Tongva Nation/Traditional		1	1		
Trilogy		1	1		
The Farm		1	1		
The Orchard					
The Retreat		1	1		
University		1	1		
University City		1	1		
Victoria		1	1		
Victoria Grove		1			
Wild Rose					
Woodcrest	1	1	1	1	

PHASE CARES RFA

New or Returning Applicant	Minimum request per supervisorial district	Maximum request per supervisorial district
New Applicants	\$5,000	\$20,000
Phase 36 Returning Applicants	\$5,000	\$50,000

- Funding Allocation The Local Board will allocate EFSP funds as follows: 65% of the funds will be allocated to housing and 35% of the funds will be allocated to food. The Local Board has the discretion to modify the housing and food allocations based on application requests.
- Funding in Other Districts Applicants may apply for funding in any supervisorial district where they have an office or other physical presence, and in a district where they provide at least 5% of the organization's total services by service category to residents in/from that district as indicated by zip code. For example, to apply for funds in the food category the organization must have an office or service site AND have provided at least 5% of their total food services to persons in/from that district in the previous fiscal year.

Application Standards

- All proposals must be submitted in accordance with the standards and specifications contained within this RFA and Attachment A - Project Application to be considered for funding.
- HHPWS shall not pay any costs incurred or associated in the preparation of this or any proposal or for participation in the procurement process.
- Project Application and Attachments are divided into four parts, each part must be completed by New Applicants. Each Phase 37 Award recipient must submit the required parts of the application to be eligible for award consideration. No handwritten copies will be accepted.
- Submit one application that includes four PDF parts and email to <u>EFSP@rivco.org</u>.
- Narrative is limited to a maximum of ten (10) pages including the questions. Narratives exceeding ten (10) pages will not be reviewed or scored. Narratives are not required to be resubmitted from agencies that received a funding award for Phase 37.
- New agencies must submit all required documentation.
- Agencies that were approved for an award in Phase 37 will not be reviewed to meet threshold requirements and will only be required to submit the following parts of the Project Application:
 - Applicant Cover Page
 - Part B: EFSP Funding Request
 - a letter explaining how the agency's current programs and services have been impacted by COVID-19. Agencies should explain how they will increase their provision of services.
- Agencies may withdraw their proposals at any time prior to the due date and time by submitting notification of withdrawal signed by the organization's authorized agent. Proposals cannot be changed or modified after the date and time designated for receipt.

Scoring Process

New Applicants	Returning Applicants (not required for currently funded applicants)	
a. Priority/Needs Statement b. Performance Outcomes c. Accounting and Financial Management d. Capacity/Program Management e. Coordination and Collaboration	 a. EFSP Funding History/Overview b. Performance Outcomes c. Capacity/Program Management d. Accounting and Financial Management e. Compliance and Grants Management 	

Scoring & Evaluation - Only applications that pass the Threshold Review will be evaluated and scored by the Review and Evaluation Committee, comprised of non-conflicted Local Board members and volunteers from the community. Threshold Review is for compliance with the requirements of the RFA including timeliness, completeness and submission of attachments. Applications that do not pass submission threshold are not eligible to appeal.

Compliance - Organizations with unresolved EFSP compliance issues are not eligible to apply for funding until the compliance is cleared with National.

Organizations that had funds reallocated by Local Board mandate or returned funds to National as a result of gross negligence, inadequate use of funds, failure to use funds for purposes intended and any other violation of National and Local board guidelines for Phase 36 are not eligible to apply.

Organizations that reallocated 25% or more of their funding allocation to another LRO in either of the last two funded phases (Phase 35 and 36) will not be eligible to apply for the next phase.

Scoring Deductions - Ten (10) points will be deducted from the total score of LROs that did not turn in required reports and documentation from the previous phase (Phase 36) by the due date identified by either National or Local Board.

Ranking and Funding

All applications that receive a score of <u>70 or above</u> will be considered for funding. Ranking is determined by application score and region. Final ranking and funding recommendations are submitted to the Local Board for approval, and all funding recommendations are subject to National Board approval. The National Board directly funds all EFSP LROs.

Ranking & Funding

- All applications that receive a score of 70 **or above** will be considered for funding. Ranking is determined by application score and region. Final ranking and funding recommendations are submitted to the Local Board for approval, and all funding recommendations are subject to National Board approval. The National Board directly funds all EFSP LROs.
- <u>Threshold Review</u> is for compliance with the requirements of the RFA including timeliness, completeness and submission of attachments.
- Applications that do not pass threshold requirements will not be considered for funding and are not eligible to appeal.
- Application Review A Review Committee (local board members and other volunteer evaluators) is responsible for evaluating and scoring the application.
- Volunteer evaluators attend an orientation on the scoring process.
- **Each** application is read and scored by 2-3 evaluators.
- All applications that receive a score of <u>**70**</u> or higher will be considered for funding.
- **Ranking is determined by application score and region.**
- Final ranking and funding recommendations are submitted to the Local Board for approval, and all funding recommendations are subject to National Board approval.
- The National Board directly funds all EFSP LROs.

Applications that do not meet these standards, will not pass the threshold requirement and will not be considered for funding.

ATTACHMENT A – PROJECT APPLICATION

Project Application

- Cover Page All Applicants must complete the cover page
- Part A: Applicant information Only New Applicants must complete Part A
- <u>Question 4</u>) Was your organization selected for an EFSP funding award for Phase 36?
 - No You are a NEW APPLICANT and may apply for a minimum of \$5,000 per district up to a maximum of \$20,000 per district.
 - Yes You are a RETURNING APPLICANT and may apply for a minimum of \$5,000 per district up to a maximum of \$50,000 per district.
- Part B: Funding Request All Applicants must complete Part B
- Part C: Required Documentation Only New Applicants
- Part D: Application Narrative Only New Applicants
- A letter is required from all applicants, explaining how the agency's current programs and services have been impacted by COVID-19. Agencies should explain how they will increase their provision of services if selected for COVID-19 funding. This application is incomplete unless the letter is attached.

Mandatory Attachments for <u>Returning</u> Applicants

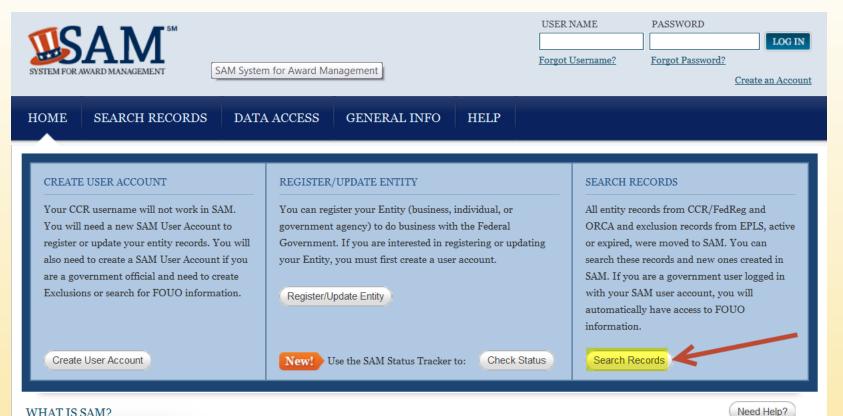
- Agencies that were approved for an award in Phase 37 will not be reviewed to meet threshold requirements and will only be required to submit the following parts of the Project Application:
 - 1. Applicant Cover Page
 - 2. Part B: EFSP Funding Request

3. a letter explaining how the agency's current programs and services have been impacted by COVID-19. Agencies should explain how they will increase their provision of services. This application is incomplete unless the letter is attached.

Mandatory Attachments for <u>New Applicants</u>

- Copy of current 501(c)(3)
- Board Roster
- Scheduled Board Meetings
- Copies of Board Meeting Minutes
- Financial Year end Report one of the following:
 - Independent Annual Audit
 - Annual Review
 - Financial Year end Report
- Match Documentation
- Client Forms
- Client Nondiscrimination Statement

- Mission Statement
- Motel/Hotel Agreement(s) (if applicable)
- Excluded Parties List (EPLS) verification
- 2-1-1 Community Resource Database Program Information Form
- CoC Membership Letter
- A letter is required from all applicants, explaining how the agency's current programs and services have been impacted by COVID-19. Agencies should explain how they will increase their provision of services if selected for COVID-19 funding. This application is incomplete unless the letter is attached.



WHAT IS SAM?

The System for Award Management (SAM) is the Official U.S. Government system that consolidated the capabilities of CCR/FedReg, ORCA, and EPLS. There is NO fee to register for this site. Entities may register at no cost directly from this page. User guides and webinars are available under the Help tab.

NEWS AND ANNOUNCEMENTS	USER GUIDES/HELPFUL HINTS	ATTENTION EXTRACT AND WEB SERVICE USERS
Visit the new openIAE GitHub site for more	Find the full SAM User Guide, Quick Start	Support for the legacy-formatted extracts and web services in SAM ended
information about SAM's data, web services, and	Guides, Helpful Hints, and Webinars on	on October 31st, 2014. Federal systems using SAM data must convert to
<u>new RESTful API.</u>	the HELP tab.	the SAM-formatted extracts and web services. If you see "You do not
		have access to this extract" you need to submit a Data Access Request for
Alert: For an important notice about recent cyber	Use the <u>SAM Status Tracker</u> to check your	the appropriate role by logging in with the account that needs the role.
security incidents that may impact Federal	SAM entity registration status.	Go to "Data Access" then click on either "System Data Access Request" or
employees and contractors, please visit		"Individual Data Access Request" (depending on your user account type)
nentId=052db6cd_52bb_4042_2822_41d0d7f2c4c08jint		and follow the prompts to submit the request.

nentId=e52db6cd-52bb-4e4a-a822-41d9d7f3c4c9&interactionstate=JBPNS_rO0ABXcwABBf...

Search Records

Looking for entity registration records or entity exclusion records in SAM?

* Use **Quick Search** if you know an entity's Business Name, DUNS number or CAGE code.

* Use Advanced Search to structure your search using multiple categories and criteria.

Are you a Federal government employee?

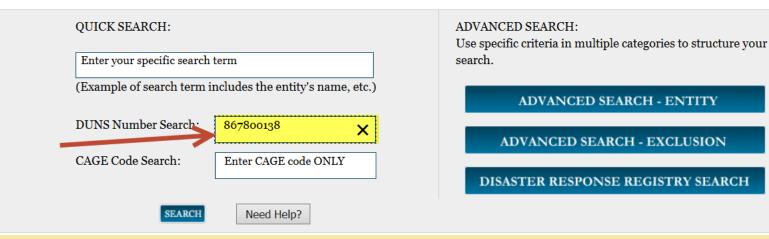
* Create a SAM user account with your government e-mail address and log into SAM before searching to see FOUO information and registrants who chose to opt out of the public search.

Conducting small business-focused market research?

* In addition to what is contained in SAM, small businesses may supplement information about themselves in the SBA's Dynamic Small Business Search.

Trying to find a contractor participating in the Disaster Response Registry?

* Use the <u>new</u> **Disaster Response Registry Search** to search for contractors willing to provide debris removal, distribution of supplies, reconstruction, and other disaster or emergency relief services in the event of a national disaster.



nu E:

Search Results

Your search results represent the broadest set of records that match your criteria. You may get entity registration records that are still in progress or have been submitted, but not yet activated. Check the record status of each result and use the Search Filters to narrow your results.

Of note, some entities have chosen to opt out of public display. Even if they are registered in SAM, you will not see their entity registration records in a public search. You can only see them if you are logged in as a Federal Government user.

If you want to perform a new search, be sure to use the Clear Search button to remove your results. If you have a SAM user account and are logged in, you can use the Save Search button to run your current search again at a later time.

Important message regarding exclusion searches.

Clear Search		
TOTAL RECORDS: 1 Result page 1 of 1	Save PDFExport ResultsPrintSort byModified DateOrder byDescending	Glossary Search Results
FILTER RESULTS	Your search returned the following results	Entity Exclusion
By Record Status ✓ Active Inactive	EntityValley Restart Shelter IncStatus: Active ±DUNS: 86780-13CAGE Code: 6UE35View DetailsHas Active Exclose: NoDoDAAC:View Details	Search Filters By Record Status By Functional Area - Entity
By Functional Area	Expiration Date: 09/08/2015 Delinquent Federal Debt? No Purpose of Registration: Federal Assistance Awards Only	Management By Functional Area - Performance Information
 Entity Management Performance Information 		

Part B: EFSP Funding Request

<u>B.1</u> New applicants and New Phase 37 award recipients are limited to applying for a minimum of \$5,000 and a maximum of \$20,000 per supervisorial district. Applicants that have received previous EFSP funding in Phase 36 are limited to applying for a minimum \$5,000 and a maximum \$50,000 per supervisorial district.

1. Food Services	a. Per Diem/ Per Meal	b. Estimated # of Meals/Food	c. Funds Requested (a x b = c)
Served Meals	\$2.00*	1,000	\$2,000
Other Food (Food Distribution)	\$10.00	50 clients/month x 12 months	\$6,000
TOTAL			\$8,000
2. Shelter Services	a. Per Diem Allowance Person/Night	b. Estimated # of Clients x Bed Nights (30 nights max per client)	c. Funds Requested (a x b = c)
Mass Shelter (including ECWS)	\$12.50/night*	100 clients x 20 nights	\$ 25,000
Hotel/Motel Voucher	\$80.00	25 clients x 20 nights	\$ 40,000
TOTAL			\$ 65,000
3. Rent/Mortgage Assistance	a. Average Assistance (Max \$1,200 one month rent/mortgage)	b. Anticipated # to Assist	c. Funds Requested (a x b = c)
Rent/Mortgage Assistance	\$1,200	20 Households	\$24,000
TOTAL			\$24,000

TOTAL REQUESTED FOR EFSP PHASE CARES \$97,000

Part B: EFSP Funding Request

 B.2 Please complete the grid below. Refer to the list of Supervisorial Districts. The Total in the bottom right corner should equal the <u>Total Requested for</u> <u>EFSP on B1</u>.

Sup. District	Served Meals	Other Food	Mass Shelter	Other Shelter	Rent/ Mortgage Assistance	Per District Total
D-1	\$2,000	\$6,000	\$25,000	\$9,000	\$8,000	\$50,000
D-2	\$	\$	\$	\$	\$	\$
D-3	\$	\$	\$	\$15,500	\$8,000	\$23,500
D-4	\$	\$	\$	\$	\$	\$
D-5	\$	\$	\$	\$15,500	\$8,000	\$23,500

TOTAL REQUESTED FOR EFSP PHASE CARES \$97,000

Part B: EFSP Funding Request

B.3 EFSP is intended to supplement and expand the program you are requesting funding for. Applicants will need to show that at least 55% of the total program budget is from other funding sources.

Service Category	Current Program Funds (Non EFSP Funds)	Sources of Current Program Funds (Non EFSP Funds)	EFSP Phase 37 Funds Requested
Served Meals	\$10,000	Panera, Stater Bros., Sprouts	\$2,000
Other Food	\$ 50,000	USDA, fundraising, CDBG, etc.	\$6,000
Mass Shelter	\$100,000	ESG, CDBG, County funds, private donations	\$25,000
Other Shelter	\$100,000	ESG, CDBG, Private fundraising	\$40,000
Rent/Mortgage Assistance	\$100,000	HUD, SSVF, ESG	\$24,000
TOTAL	\$360,000		\$97,000

Match amount = \$150,350 29

Match Example:

An LRO provides food distribution in District 4 and 5 with a program budget of \$180,000

To show the 55% match:

EFSP request - \$40,000 Match is - **\$62,000**

Part C: Required Documentation

Required Documentation is different for new applicants and returning applicants and is a determining factor on whether you pass threshold.

Applications with missing attachments will NOT be scored.

Applications that do not pass threshold will NOT be scored.

Part D: Application Narrative

Every question must receive a response.

Each application is read and scored by 2-3 evaluators.

All applications that receive a score of <u>**70**</u> or higher will be considered for funding.

COVID-19 IMPACT LETTER IS REQUIRED OF ALL APPLICANTS FOR PHASE CARES COVID-19 IMPACT LETTER (NO POINTS - this application is incomplete unless attached)

Please attach a letter on your agency's letterhead explaining how the agency's current programs and services have been impacted by COVID-19. Agencies should explain how they will increase their provision of services if awarded Phase CARES funding.

CARES RFA Timeline

Release of Request for Applications

Technical Training:

(1) Department of Housing, Homelessness Prevention and Workforce Solutions (HHPWS)

Questions and Answer Period Ends:

Deadline to Submit Application: (by email only to EFSP@rivco.org) Thursday, May 14, 2020

Monday, May 18, 2020

2:30 p.m. - 4:30 p.m.

Wednesday May 20, 2020 5:00 p.m.

Thursday, May 21, 2020 6:00 p.m.

All questions regarding the RFA and Application should be directed to the Local Board Contact at <u>EFSP@rivco.org</u>

Deadline to Submit Questions: Wednesday, May 20, 2020

QUESTIONS



Only questions received by e-mail will receive written responses and posted online at http://dpss.co.riverside.ca.us/homeless-

programs/emergency-food-and-shelter

EFSP References

Emergency Food and Shelter National Board Program <u>https://www.efsp.unitedway.org/efsp/website/index.cfm</u>

 Department of Housing, Homelessness Prevention and Workforce Solutions (HHPWS)

Local Board Contact e-mail: <u>EFSP@rivco.org</u>

THANK YOU!

GOOD LUCK!